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Plant Maintenance and
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Management in the Post-
Maintenance Era An
Introduction to Predictive
Maintenance Manual of
maintenance engineering 8.
Section 7 safety practices and

equipment. Section 8 boilers.
Section 9 dust control Port
Maintenance Handbook
Equipment Management in the
Post-Maintenance Era
Maintenance Strategy
Maintenance Engineering
Techniques Military Standard
Equipment Management
Introduction to Maintenance
Engineering

This second edition of An
Introduction to Predictive
Maintenance helps plant,
process, maintenance and
reliability managers and
engineers to develop and
implement a comprehensive
maintenance management
program, providing proven
strategies for regularly

monitoring critical process
equipment and systems,
predicting machine failures,
and scheduling maintenance
accordingly. Since the
publication of the first edition
in 1990, there have been many
changes in both technology and
methodology, including
financial implications, the role
of a maintenance organization,
predictive maintenance
techniques, various analyses,
and maintenance of the
program itself. This revision
includes a complete update of
the applicable chapters from
the first edition as well as six
additional chapters outlining
the most recent information
available. Having already been
implemented and maintained

successfully in hundreds of manufacturing and process plants worldwide, the practices detailed in this second edition of *An Introduction to Predictive Maintenance* will save plants and corporations, as well as U.S. industry as a whole, billions of dollars by minimizing unexpected equipment failures and its resultant high maintenance cost while increasing productivity. A comprehensive introduction to a system of monitoring critical industrial equipment. Optimize the availability of process machinery and greatly reduce the cost of maintenance. Provides the means to improve product quality, productivity

and profitability of manufacturing and production plants. Of the more than \$300 billion spent on plant maintenance and operations, U.S. industry spends as much as 80 percent of this amount to correct chronic failures of machines, systems, and people. With machines and systems becoming increasingly complex, this problem can only worsen, and there is a clear and pressing need to establish comprehensive equipment management programs that incorporate the diverse considerations that are essential to effective maintenance. *Engineering Maintenance: A Modern Approach* presents a cradle-to-

grave strategy to preserve equipment function, avoid the consequences of failures, and ensure the productive capacity of equipment. Moving well beyond traditional approaches, this strategy incorporates quality and safety, human error, and software maintenance considerations along with costing, reliability, and maintainability. From specialized books and technical articles, the author has gathered and integrated the latest advances in engineering maintenance into practical, step-by-step plans designed to optimize maintenance activities, extend equipment life, and minimize failures. The elimination of chronic failures

through effective maintenance can reduce maintenance costs by 40 to 60 percent.

Engineering Maintenance: A Modern Approach not only collects recent advances into a single volume, but also directs you on a path that can lead to a more successful, cost-effective maintenance program. This book is highly useful for the students of B.E./B.Tech. of Punjab Technological University, Jalandhar and also for the other Technological Universities of India as per New Syllabus. Accordingly, few sample questions are given at the end of each chapter. The chapter and topics, covered in this book, are expected to encompass the syllabus that

may be needed by various colleges/ institutions in maintenance field. It also serves as a reference book for students of all other engineering disciplines in universities, colleges, institutions and also vast numbers of engineers, managers, supervisors, technologists and other persons working in or associated with maintenance and upkeep of machines, equipments and systems in any shop, plant or industry. This text is an accessible and comprehensive guide to the principles, practices, functions and challenges of maintenance engineering and management. With a strong emphasis on basic concepts and practical

techniques throughout, the book demonstrates in detail how effective technical competencies in maintenance management can be built in engineering organizations. The book thus provides students and practising engineers alike with the methodologies and tools needed to understand and implement the systems approach to maintenance management. The major goals for the text include : To provide a good understanding of different types of maintenance management systems such as breakdown, preventive, predictive, proactive. To explain benefits of planned maintenance. To explain condition-based monitoring

techniques with focus on vibration monitoring, thermography, and motor condition monitoring. To stress the role of reliability engineering in maintenance with tools like Failure Mode and Effect Analysis, Root Cause Analysis, and Criticality Matrix. To explain activities of maintenance planning with focus on shutdown planning, human resources development, and tools employed for monitoring. To emphasize management functions such as procurement of spares, measurement of maintenance effectiveness, etc. To give an overview of project management tools such as PERT etc. To introduce

computerized maintenance management systems. To explain the basics of hazard analysis and fault tree analysis. Review questions in each chapter, worked-out examples wherever applicable, case studies and an exclusive appendix on “Selected Questions and Answers” are all designed to provoke critical thinking. This text is suitable for undergraduate and postgraduate courses in Maintenance Engineering taught in the department of mechanical engineering in almost all universities. In addition to being essential for safe and effective patient care, medical equipment also has significant impact on the

income and, thus, vitality of healthcare organizations. For this reason, its maintenance and management requires careful supervision by healthcare administrators, many of whom may not have the technical background to understand all of the relevant factors. This book presents the basic elements of medical equipment maintenance and management required of healthcare leaders responsible for managing or overseeing this function. It will enable these individuals to understand their professional responsibilities, as well as what they should expect from their supervised staff and how to measure and benchmark staff

performance against equivalent performance levels at similar organizations. The book opens with a foundational summary of the laws, regulations, codes, and standards that are applicable to the maintenance and management of medical equipment in healthcare organizations. Next, the core functions of the team responsible for maintenance and management are described in sufficient detail for managers and overseers. Then the methods and measures for determining the effectiveness and efficiency of equipment maintenance and management are presented to allow performance management and benchmarking comparisons.

The challenges and opportunities of managing healthcare organizations of different sizes, acuity levels, and geographical locations are discussed. Extensive bibliographic sources and material for further study are provided to assist students and healthcare leaders interested in acquiring more detailed knowledge. Table of Contents: Introduction / Regulatory Framework / Core Functions of Medical Equipment Maintenance and Management / CE Department Management / Performance Management / Discussion and Conclusions
The Best On-the-Job Guide to Industrial Plant Equipment and Systems This practical, one-of-

a-kind field manual explains how equipment in industrial facilities operates and covers all aspects of commissioning relevant to engineers and project managers. Plant Equipment and Maintenance Engineering Handbook contains a data log of all major industrial and power plant components, describes how they function, and includes rules of thumb for operation. Hundreds of handy reference materials, such as calculations and tables, plus a comprehensive listing of electrical parts with common supplier nomenclature are also included in this time-saving resource. FEATURES
DETAILED COVERAGE OF:

Compressors * Air conditioning
* Ash handling * Bearings and
lubrication * Boilers * Chemical
cleaning and Flushing *
Condensers and circulating
water systems * Controls *
Conveyor systems * Cooling
towers * Corrosion Deaerators
* Diesel and gas turbines *
Electrical * Fans * Fire
protection * Fuels and
combustion * Piping * Pumps
Turbines * Vibration * Water
treatment The second edition
of a bestseller, this definitive
text covers all aspects of
testing and maintenance of the
equipment found in electrical
power systems serving
industrial, commercial, utility
substations, and generating
plants. It addresses practical

aspects of routing testing and
maintenance and presents both
the methodologies and
engineering basics needed to
carry out these tasks. It is an
essential reference for
engineers and technicians
responsible for the operation,
maintenance, and testing of
power system equipment.
Comprehensive coverage
includes dielectric theory,
dissolved gas analysis, cable
fault locating, ground
resistance measurements, and
power factor, dissipation
factor, DC, breaker, and relay
testing methods. Consists of
proceedings of the Plant
Maintenance and Engineering
Conference (formerly Plant
Maintenance Conference)

"Updated, modernized,
digitized, and streamlined
edition of this classic handbook
which has been educating plant
and facility professionals in
every aspect of maintenance
engineering for more than half
a century"-- The Text Provided
In The Book Contains Detailed
Information About Reliability
And Maintenance At One Place.
The Knowledge Of Reliability
Concept For Technical
Personnel Is The Requirements
Today, Which Has Been
Discussed At Length With
Some Live Problems To
Evaluate It. Reliability Of
Mechanical, Electrical And
Welded Joints Has Been
Discussed. Parameters, Which
Affect Reliability Directly Or

Indirectly, Have Been Included. Importance Of Computers In Reliability And Maintenance Has Also Been Discussed. On The Other Hand, Maintenance Is The Act Of Optimizing The Available Resources Of Manpower, Materials, Tools Out Test Equipments Etc. To Keep The Organizations In The Healthy Position At Minimum Cost. To Meet Out The Challenges Of The Modernized And Sophisticated Equipments/Machineries, It Is Desired To Keep The System Operative For A Longer Period. Therefore, The Need To Educate Engineering Graduates Regarding All Aspects Of Maintenance Has Become Essential. Here

Attempt Has Been Made To Include All Aspects Of Maintenance With The Newer Ideas Of Condition-Based Maintenance. In 21 Chapters Of This Book, Attention Has Been Focused To Include All Important Features Of Reliability And Maintenance. This Book Will Be Useful To Practicing Engineers As Well As To Undergraduate Students. In 'Port Maintenance Handbook', experienced engineer George Steele brings together essential information in order for engineers to maintain any operational port. Common maintenance and repair problems are discussed and solutions for troubleshooting are explained

in an easy-to understand way. The book covers every aspect any port engineer would have to consider and backs up the theory behind port maintenance with examples of best practice and practical solutions. The Most Complete, Current Guide to Every Aspect of Maintenance Engineering Extensively updated to cover the latest technologies and methods, Maintenance Engineering Handbook, Eighth Edition offers in-depth details on identifying and repairing faulty equipment. This definitive resource focuses on proven best practices for maintenance, repair, and overhaul (MRO), inventory management, root-cause

analysis, and performance management. This thoroughly revised edition contains new chapters on: Reliability-based maintenance Preventive maintenance Sustaining maintenance Ultrasonics Operating dynamics Simplified failure modes and effects analysis Criticality analysis Process and value-stream mapping Featuring contributions from noted experts in the field, this authoritative reference will help you to successfully reduce excessive downtime and high maintenance costs by detecting and mitigating repetitive failures. Comprehensive coverage of: Organization and management of the

maintenance function * Best practices for maintenance and predictive maintenance * Engineering and analysis tools * Maintenance of mechanical, electrical, and facilities equipment Devising optimal strategy for maintaining industrial plant can be a difficult task of daunting complexity. This book aims to provide the plant engineer with a comprehensive and systematic approach, a framework of guidelines, for tackling this problem, i.e. for deciding maintenance objectives, formulating equipment life plans and plant maintenance schedules, designing the maintenance organisation and setting up

appropriate systems of documentation and control. The author, Anthony Kelly, an experienced international consultant and lecturer on this subject, calls his approach BUSINESS-CENTRED MAINTENANCE (BCM) because it springs from, and is driven by, the identification of business objectives, which are then translated into maintenance objectives and which underpin the maintenance strategy formulation. For the first time maintenance management is analysed from the perspective of the whole company and thus makes sense not only technologically but also in economic and business terms.

Complete guide to maintenance from a whole-company perspective Best-selling and world-renowned author Complementary to RCM (Moubray) and TPM (Wilmott) Recent advancements in information systems and computer technology have led to developments in equipment and robotic technology that have permanently changed the characteristics of manufacturing equipment. Equipment Management in the Post-Maintenance Era: A New Alternative to Total Productive Maintenance (TPM) introduces a new way of thinking to help high-tech organizations manage an increasingly complex equipment base. It

also facilitates the fundamental understanding of equipment management those in traditional industries will need to prepare for the emerging microchip era in equipment. Kern Peng shares insights gained through decades of managing equipment performance. Using a systems model to analyze equipment management, he introduces alternatives in equipment management that are currently gaining momentum in high-tech industries. The book highlights the fundamental internal flaw in maintenance organizational setup, presents new approaches to replace maintenance functional setup, and illustrates a time-tested

transformation and implementation process to help transition your organization from the maintenance era to the new post-maintenance era. Breaks down the history of equipment into five phases Provides a clear understanding of equipment management fundamentals Introduces alternatives in equipment management beyond the mainstream principles of maintenance management The book examines maintenance management logistics, including planning and budgeting, training and people development, customer services and management, vendor management, and inventory management.

Supplying a comprehensive look at the history of equipment management, it analyzes current maintenance practice and details approaches that can significantly improve the effectiveness and efficiency of your equipment management well into the future. Rules of Thumb for Maintenance and Reliability Engineers will give the engineer the “have to have” information. It will help instill knowledge on a daily basis, to do his or her job and to maintain and assure reliable equipment to help reduce costs. This book will be an easy reference for engineers and managers needing immediate solutions to everyday problems.

Most civil, mechanical, and electrical engineers will face issues relating to maintenance and reliability, at some point in their jobs. This will become their “go to” book. Not an oversized handbook or a theoretical treatise, but a handy collection of graphs, charts, calculations, tables, curves, and explanations, basic “rules of thumb” that any engineer working with equipment will need for basic maintenance and reliability of that equipment. • Access to quick information which will help in day to day and long term engineering solutions in reliability and maintenance • Listing of short articles to help assist engineers in resolving

problems they face • Written by two of the top experts in the country Of the more than \$300 billion spent on plant maintenance and operations, U.S. industry spends as much as 80 percent of this amount to correct chronic failures of machines, systems, and people. With machines and systems becoming increasingly complex, this problem can only worsen, and there is a clear and pressing need to establish comprehensive equi Recent advancements in information systems and computer technology have led to developments in equipment and robotic technology that have permanently changed the characteristics of

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maintenance management The book examines maintenance management logistics, including planning and budgeting, training and people development, customer services and management, vendor management, and inventory management. Supplying a comprehensive look at the history of equipment management, it analyzes current maintenance practice and details approaches that can significantly improve the effectiveness and efficiency of your equipment management well into the future. Existing maintenance engineering techniques pursue equipment reliability with a focus on minimal costs, but in

the food industry, food safety is the most critical issue. This book identifies how to ensure food product safety through maintenance engineering in a way that produces added value and generates real profits for your organization. Integrating food safety techniques with reliability and maintenance engineering techniques, *Designing Food Safety and Equipment Reliability Through Maintenance Engineering* details a maintenance design process that captures all conceivable critical factors in food manufacturing lines. While maintenance engineering normally starts with equipment reliability, this book starts with product safety to identify

equipment criticalities and maintenance solutions. The text examines the problems currently facing the food industry and introduces powerful solutions to help food producers and consultants manage both food safety and manufacturing effectiveness. It presents an innovative tool for weighing food, human, and equipment criticalities and also describes how to maximize maintenance design outcome through the empowerment of equipment operators and their close cooperation with maintenance and quality specialists. Detailing how to design reliable task lists, the book includes case studies that illustrate the problems that low

equipment reliability can create for your customers and your company's image. It outlines key performance indicators that can help producers and suppliers easily identify quality, availability, and productivity gaps. It also highlights critical factors that can help you avoid process bottlenecks. From its origins in the malachite mines of ancient Egypt, mining has grown to become a global industry which employs many hundreds of thousands of people. Today, the mining industry makes use of various types of complex and sophisticated equipment, for which reliability, maintainability and safety has become an important issue.

Mining Equipment Reliability, Maintainability and Safety is the first book to cover these three topics in a single volume. Mining Equipment Reliability, Maintainability and Safety will be useful to a range of individuals from administrators and engineering professionals working in the mining industry to students, researchers and instructors in mining engineering, as well as design engineers and safety professionals. All topics covered in the book are treated in such a manner that the reader requires no previous knowledge to understand the contents. Examples, solutions and test problems are also included to aid reader

comprehension. Rules of Thumb for Maintenance and Reliability Engineers will give the engineer the “have to have” information. It will help instill knowledge on a daily basis, to do his or her job and to maintain and assure reliable equipment to help reduce costs. This book will be an easy reference for engineers and managers needing immediate solutions to everyday problems. Most civil, mechanical, and electrical engineers will face issues relating to maintenance and reliability, at some point in their jobs. This will become their “go to” book. Not an oversized handbook or a theoretical treatise, but a handy collection of graphs,

charts, calculations, tables, curves, and explanations, basic “rules of thumb” that any engineer working with equipment will need for basic maintenance and reliability of that equipment. • Access to quick information which will help in day to day and long term engineering solutions in reliability and maintenance • Listing of short articles to help assist engineers in resolving problems they face • Written by two of the top experts in the country MAINTENANCE ENGINEERING HANDBOOK Sixth Edition The latest science, technology, and management solutions for facility maintenance issues The one reference you can bank on

for current answers to virtually any maintenance question, Lindley R. Higgins' and R. Keith Mobley's Maintenance Engineering Handbook provides the best of today's strategies and technologies from the world's leading experts. • One-stop source of answers on all maintenance engineering functions, from managing, planning, and budgeting to solving environmental problems • New coverage of the latest computer applications, maintenance technologies, and tools • Strategies, equipment, techniques, and tips for facilities from industrial plants to residential complexes, institutions, schools, hospitals,

and office buildings NEW IN THIS EDITION • Technology updates • Improvements in prevention and prediction • Equipment testing and monitoring tools • The latest computer programs • Advances in maintenance economics • Guidance on insurance administration • New maintenance techniques for centrifugal air compressors, centrifugal pumps, and other equipment Maintenance Engineering's Most Current, Comprehensive, and Complete Reference A McGraw-Hill Classic 55 SPECIALISTS Buildings and grounds Computer applications Corrosion and cleaning Costs and controls Electrical

equipment Estimates and budgets Instrumentation and monitoring tools Inventory Lubrication Measuring, servicing, testing Mechanical equipment Organization and management Parts and components Personnel and policies Practices and prevention Sanitation and housekeeping Specialized equipment Welding This updated edition is an invaluable source of practical cost-effective maintenance, repair, installation, and field verification procedures for machinery engineers. It is filled with step-by-step instructions and quick-reference checklists that describe preventive and predictive maintenance for

major process units such as vertical, horizontal, reciprocating, and liquid ring vacuum pumps, fans and blowers, compressors, turboexpanders, turbines, and more. Also included are sections on machinery protection, storage, lubrication, and periodic monitoring. A new section examines centrifugal pumps and explains how and why they continue to fail. More new information focuses on maintenance for aircraft derivative gas turbines. This revised edition gives special attention throughout to maintenance and repair procedures needed to ensure efficiency, performance, and long life. The book aims to be

reading for asset maintenance management in a perspective of whole life cycle of any type of physical asset. It deals with acquisition management, including econometric models to evaluate its life cycle, and the maintenance policies to adopt during its life until withdrawal. It also covers vital areas such as EAM/CMMS systems and its integration with the many technologies that are used to aid condition monitoring and the internet of things to improve maintenance management and to increase equipment availability. This will equip readers with new management methodologies, their requisites, and its importance to the improvement

of corporate competitiveness. Key Features • Presents life cycle analysis in asset management • Attribution of tools to improve the life cycle of equipment • Provides assistance on the diagnosis of the maintenance state • Presentation of the state-of-the-art of technology to aid maintenance • Explores integration of EAM/CMMS systems with internet of things Maintenance of equipment, machinery systems and allied infrastructure comprises the ways and means of optimizing the available resources of manpower, materials, tools and test equipment, within a set of constraints, to help achieve the targets of an organization by

minimizing the downtimes. Whether the goal is to produce and sell a product at a profit or is simply to perform a mission in a cost-effective manner, the maintenance principles discussed in this text apply equally to all such types of organizations. In consonance with the growth of the industry and its modernization and the need to minimize the downtimes of machinery and equipment, the engineering education system has included maintenance engineering as a part of its curriculum. This second edition of the book continues to focus on the basics of this expanding subject, with a broad discussion of management aspects as well,

for the benefit of the engineering students. It explains the concept of a maintenance system, the evaluation of its maintenance functions, maintenance planning and scheduling, the importance of motivation in maintenance, the use of computers in maintenance and the economic aspects of maintenance. This book also discusses the manpower planning and energy conservation in maintenance management. Presented in a readable style, the book brings together the numerous aspects of maintenance functions emphasizing the importance of this discipline in the engineering education. In this

edition a new chapter titled, Advances in Maintenance (Chapter 21), has been included to widen the coverage of the book. Besides the students of engineering, especially those in streams of mechanical engineering and its related disciplines such as mining, industrial and production, this book will be useful to the practising engineers as well. No matter which industry a company is a part of, its profitability, like its products, is driven by the reliability and performance of its plant(s). The fundamentals for maintenance found in this volume are applicable to a multitude of industries: power, process, materials,

manufacturing, transportation, communication, and many others. This book shows the engineer how to select, install, maintain, and troubleshoot critical plant machinery, equipment, and systems. NEW to this edition: New material includes a chapter on inspections, providing practical guidelines for effective visual inspections, the key to effective preventive maintenance. Also included in the revision will be multiple chapters on equipment, such as pumps, compressors, and fans. Provides practical knowledge about plant machinery, equipment, and systems for the new hire or the veteran engineer Covers a wide array

of topics, from shaft alignment and bearings to rotor balancing and flexible intermediate drives Delivers must-have information to the engineer which he/she will use on a daily basis, in day-to-day activities, that will affect the reliability and profitability of the plant Maintenance has become one of the most important aspects of industrial activities. It directly affects quality, productivity, profit, safety and environment. This compact yet comprehensive book deals with almost all the maintenance systems available in literature. These systems are divided into groups and subgroups, and the text gives, for better understanding, a comparison of these on the

basis of their advantages and disadvantages. Besides, the text discusses the methods of selecting a maintenance system for industrial plants as well as for individual equipment. It focuses on the policies, strategies and options that can be adopted for selecting a proper maintenance system. KEY FEATURES : Presents the maintenance system in the form of a simple and logical flow chart that is easy to understand, follow and use. Discusses Total Productive Maintenance (TPM), Reliability Centred Maintenance (RCM), and Quality Maintenance (QM). Describes the various systems along with explanation, comparison and stages. The

book is intended for undergraduate and postgraduate students of Engineering (Mechanical/Industrial and Production Engineering) and postgraduate students of management. In addition, practising managers should find the book quite useful. This introductory textbook links theory with practice using real illustrative cases involving products, plants and infrastructures and exposes the student to the evolutionary trends in maintenance. Provides an interdisciplinary approach which links, engineering, science, technology, mathematical modelling, data collection and

analysis, economics and management Blends theory with practice illustrated through examples relating to products, plants and infrastructures Focuses on concepts, tools and techniques Identifies the special management requirements of various engineered objects (products, plants, and infrastructures) A Practical Guide to Maintenance Engineering presents a critical review of the physical make-up of the equipment. It discusses the equipment register, equipment codes, instrument function terminology, and loop function terminology. It also addresses planned preventive and running maintenance as

well as the objectives and guidelines of running maintenance. Some of the topics covered in the book are the preparations of completed planned maintenance service sheet, task sheet, service sheet, and equipment failure sheet; maintenance defect monitoring; maintenance stores spare part monitoring; statutory inspection monitoring; maintenance vibration analysis; and maintenance management. The preparation of safety relief valve schedule is also discussed. An in-depth analysis of the work order input/output flow diagram is provided. The planned and preventive maintenance flow diagram is

presented. A chapter is devoted to creation of test running and maintenance record. The book can provide useful information to iron mechanics, engineers, students, and researchers. Generations of engineers and managers have turned to this popular handbook for expert guidance on maintenance for all types of facilities, including industrial plants, power generating stations, refineries, schools, hospitals, and office buildings. Now revised and updated with 40% new material, the Fifth Edition offers you detailed information on every aspect of maintenance engineering - from new technical advances to maintaining the latest

machinery. You'll find practical advice from 55 specialists on the organization and management of the maintenance function ... establishing costs and controls ... maintenance of plant facilities ... sanitation and housekeeping ... maintenance of mechanical and electrical equipment ... and maintenance of service equipment. The Fifth Edition also discusses new ways of using computers to manage maintenance procedures for machinery, physical plant, and fixed support service - and presents all-new material on lubrication, instruments and vibration, and chemical corrosion control and cleaning. Whether you're a

plant engineer, facilities manager, or maintenance engineer, this updated handbook will give you the on-the-job information and skills needed to solve virtually any maintenance problem! Considering maintenance from a proactive, rather than reactive, perspective, Maintenance Excellence details the strategies, tools, and solutions for maximizing the productivity of physical assets—focusing on profitability potential. The editors address contemporary concerns, key terms, data requirements, critical methodologies, and essential mathematical needs. They present maintenance in a

business context, review planning, measurement, feedback, and techniques related to cost, efficiency, and results, and summarize applications of tools and software from statistics and neural networks to cost-optimized models. R. Keith Mobley To maintain competitiveness in the emerging global economy, U.S. manufacturing must rise to new standards of product quality, responsiveness to customers, and process flexibility. This volume presents a concise and well-organized analysis of new research directions to achieve these goals. Five critical areas receive in-depth analysis of

present practices, needed improvement, and research priorities: Advanced engineered materials that offer the prospect of better life-cycle performance and other gains. Equipment reliability and maintenance practices for better returns on capital investment. Rapid product realization techniques to speed delivery to the marketplace. Intelligent manufacturing control for improved reliability and greater precision. Building a workforce with the multidisciplinary skills needed for competitiveness. This sound and accessible analysis will be useful to manufacturing engineers and researchers, business executives, and

economic and policy analysts.

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